

A photograph of a university campus featuring a large, modern building with a glass and metal structure in the background. In the foreground, there is a green lawn with several young trees and a paved walkway. A stone pillar with a sculpture on top is visible on the right side of the path.

# Fiscal Year 2018/19 Budget Book

Volume Two



University of Wisconsin  
Whitewater



## Table of Contents

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Message to the Chancellor	1
FY18/19 Budget Process	2
2018/19 Budget	3
All Funds FY18/19	4
FY18/19 Divisional Budgets	5
FY18/19 Operation Budget by Fund	13
Three-Year Financial Analysis	26
More About the Budget	37

# Message to the Chancellor

Dear Chancellor Watson:

We are pleased to present the Fiscal Year 2018/19 Budget, in the amount of \$267 million.

## **Purpose**

The University of Wisconsin-Whitewater's Fiscal Year 2018/19 Budget Book is primarily intended to serve as an internal document, produced annually for use by members of the campus community.

Decreased enrollment has created ongoing financial challenges that require an increased focus on cost containment and strategic investments so we can preserve our enduring commitment of providing access and opportunities to current and future students of UW-Whitewater. Further details are available in our Financial Planning document.

## **Overview**

This budget document includes the financial breakdown of all divisions, as well as general and non-general fund revenues.

We have also included a three-year all-funds budget analysis that includes all revenue and all expenses for FY 16/17, 17/18 and 18/19. Prior years are available on the [Administrative Affairs Website](#). This type of analysis can be a powerful tool for decision-making, as it provides insight into risks and opportunities in our budget.

Moving forward we have established a routine budget cycle that includes quarterly reviews and we will be preparing and publishing future Budget Books. These changes signify our commitment to demonstrate enhanced transparency of University processes and our confidence in the institution's financial plan.

We appreciate the opportunity to submit the Fiscal Year 2018/19 Budget Book for your review. We have taken great care in preparing these summary reports for your consideration. I would like to provide special thanks to my budget team and executive office staff who prepared the budget we present to you today.

Sincerely,

Grace Crickette, Vice Chancellor of Administrative Affairs



# FY18/19 Budget Process

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The annual budget process begins in August, almost 10 months in advance of the beginning of the fiscal year, when UW-Whitewater has to submit its forecasted tuition (tuition target) to UW-System. Tuition is the largest source of our campus operating budget, of which 90% is generated at our campus – direct state support (GPR) only accounts for approximately 10%. The FY18/19 tuition target remained flat with FY17/18 values, the first time in at least 5 years in that our campus did not request additional tuition authority.

FY18/19 saw the rollout of a formalized planning process for carryover and reserve funds in which these resources remained within the department with which they were generated. Through the Fiscal Practice Directive departments had the opportunity to commit funds for specific purposes and, with regular monitoring, include these reserves when forecasting departmental operations. This works to provide greater transparency in the planning process and a more reliable and sustainable funding model.

FY18/19 also saw the development of a financial plan examining all university resources. A financial plan, as opposed to a budget model, looks at all available assets – including budgets, carryover, fund balances, and other revenue resources. We seek to fully maximize our resource utilization, allocation, and educate the campus community about our university's finances within the confines of a very restrictive budget environment.

Other changes of note include:

- Reset and rebuild of a new Budget Office team, with a focus on providing exceptional customer service and strong data analytics to better react to and provide service to our campus
- Development of new reporting platforms, including PlanUW and OIBEE, which will be developed into standardized Budget to Actual reports
- Engagement of our Budget Manager group, shifting from biweekly presentations to monthly high-level meetings with more frequent one-on-one interactions
- Quarterly financial review of carryover funds to better align resources with needs

Future Budget Office initiatives will focus on providing more visibility to departmental operations, the refinement of revenue forecasts, and education of the campus community to overall university finance. The Budget Office seeks to continue play a pivotal role in the transformation of our university.

Henri Miller

Director of Budget, Planning, and Analysis

# 2018/19 Budget

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## University of Wisconsin-Whitewater Budget

The total 2018/19 budget for UW-Whitewater is \$267,068,996 (including one-time use of tuition balances under General Program Operations). The Budget Book for the divisions do not include approximately \$30 million of the budget. This amount consists primarily of general purpose revenue fringe benefits, general purpose revenue debt service, financial aid and federal aid. These funds are managed at an institution level and are not assigned to a division.

	2018-19	2017-18	2016-17
Instructional State Support	13,686,060	11,408,174	9,343,037
Energy Costs	3,365,710	3,365,710	3,365,710
State-Funded Debt Service	11,681,202	13,117,837	12,426,478
Minority and Disadvantaged Programs	1,013,035	1,080,225	1,119,615
Advanced Opportunity Grants	380,643	353,292	350,553
Lawton Grants	624,242	622,928	607,814
<b>Total State Support</b>	<b>30,750,892</b>	<b>29,948,166</b>	<b>27,213,207</b>
Tuition/Student Fees	87,015,188	87,015,188	85,807,434
General Program Operations	55,122,663	54,203,080	59,207,844
Auxiliary Debt Service	9,386,011	8,153,166	8,644,471
Gifts and Donations	2,384,980	2,194,758	1,881,915
Federal Aid	82,368,762	82,162,824	82,180,552
Trust Fund Income	20,500	20,500	20,500
License Plate Scholarships	20,000	20,000	20,000
<b>Total Budget</b>	<b>267,068,996</b>	<b>263,717,682</b>	<b>264,975,923</b>



### UW-Whitewater 2018/19 Redbook Budget Summary

Salaries and Wages	84,243,703
Fringe Benefits	30,126,747
Supplies and Expenses	45,544,965
Sales Credit	(3,533,595)
Capital	2,726,976
Aids to Individuals	86,847,987
Special Purpose	21,112,213
	267,068,996

# FY 18/19 Division Budgets

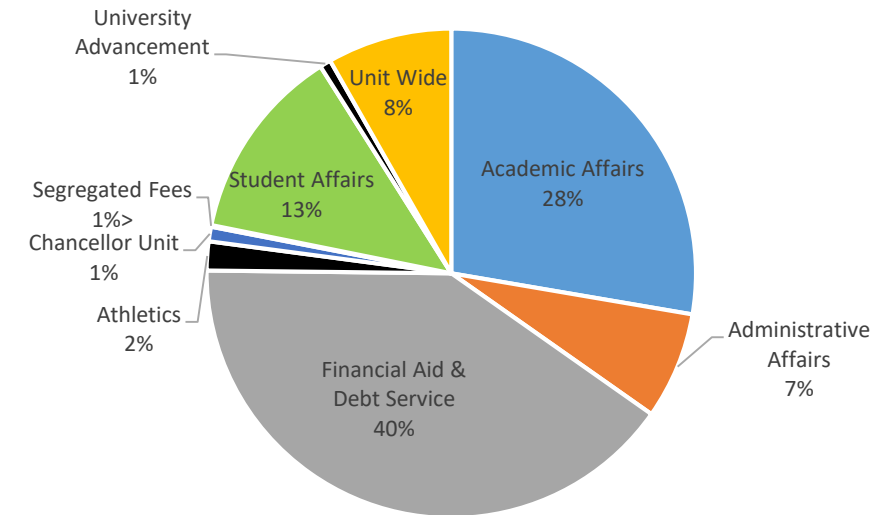
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## All Funds by Division

	FTE	Salary	Operating Expenses	Total
Academic Affairs	843.71	62,240,327	11,706,050	73,946,377
Administrative Affairs	156.13	12,577,558	6,305,466	18,883,024
Athletics	49.18	3,096,954	2,006,000	5,102,954
Chancellor Unit	11.00	1,835,382	724,031	2,559,413
Financial Aid & Debt Service	0.00	0	107,960,200	107,960,200
Segregated Fees	0.00	4,600	281,727	286,327
Student Affairs	185.50	14,273,416	20,086,412	34,359,828
University Advancement	21.55	1,689,033	267,167	1,956,200
Unit-wide	0.00	18,653,180	3,361,493	22,014,673
All Divisions	1267.07	114,370,450	152,698,546	267,068,996

## Total Funds by Division (in Percent's)

### Total Funds by Division (in Percents)



# FY 18/19 Division Budgets – Administrative Affairs, Chancellor’s Unit, Athletics, and Unit-wide

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<i>Administrative Affairs</i>	FTE	Salary	Operating Expenses	Total
<b>Fund 102</b>	127.50	7,588,589	791,437	8,380,026
<b>Fund 109</b>	0.00	0	3,167,710	3,167,710
<b>Fund 118</b>	0.00	0	198,000	198,000
<b>Fund 128</b>	15.63	1,047,731	660,520	1,708,251
<b>Fund 131</b>	13.00	597,087	0	597,087
<b>Fund 133</b>	0.00	945,707	155,199	1,100,906
<b>Fund 136</b>	0.00	0	10,000	10,000
<b>Fund 144</b>	0.00	2,364,555	973,000	3,337,555
<b>Fund 150</b>	0.00	33,889	349,600	383,489
<b>All Funds</b>	156.13	12,577,558	6,305,466	18,883,024

**Administrative Affairs departments include:**

- Budget, Planning and Analysis
- Financial Services
- Risk Management and Safety
- Visitor and Parking Services
- Facilities Planning and Management
- Human Resources and Diversity
- Police Services

<i>Chancellor Unit</i>	FTE	Salary	Operating Expenses	Total
<b>Fund 102</b>	9.00	1,744,258	645,931	2,390,189
<b>Fund 128</b>	0.00	0	73,100	73,100
<b>Fund 131</b>	1.00	91,124	5,000	96,124
<b>Fund 136</b>	1.00	0	0	0
<b>All Funds</b>	11.00	1,835,382	724,031	2,559,413

<i>Athletics</i>	FTE	Salary	Operating Expenses	Total
<b>Fund 102</b>	33.23	1,819,082	30,000	1,849,082
<b>Fund 128</b>	12.79	1,277,872	1,976,000	3,253,872
<b>Fund 136</b>	1.79	0	0	0
<b>Fund 233</b>	1.37	0	0	0
<b>All Funds</b>	49.18	3,096,954	2,006,000	5,102,954

<i>Unit-wide</i>	FTE	Salary	Operating Expenses	Total
<b>Fund 102</b>	0.00	22,011,896	0	22,011,896
<b>Fund 104</b>	0.00	(189,257)	(5,000)	(194,257)
<b>Fund 131</b>	0.00	(1,609,495)	(119,626)	(1,729,121)
<b>Fund 132</b>	0.00	(79,586)	(164,470)	(244,056)
<b>Fund 136</b>	0.00	8,725	17,950	26,675
<b>Fund 144</b>	0.00	(37,125)	0	(37,125)
<b>Fund 189</b>	0.00	(1,721,951)	(339,761)	(2,061,712)
<b>Fund 231</b>	0.00	0	3,972,400	3,972,400
<b>Fund 402</b>	0.00	269,973	0	269,973
<b>All Funds</b>	0.00	18,653,180	3,361,493	22,014,673



# FY 18/19 Division Budgets – Student Affairs, University Advancement, Financial Aid/Debt Service, & Segregated Fees **DRAFT**

<i>Student Affairs</i>	FTE	Salary	Operating Expenses	Total
<b>Fund 102</b>	17.35	1,264,069	180,178	1,444,247
<b>Fund 128</b>	144.95	12,299,840	19,802,764	32,102,604
<b>Fund 131</b>	12.00	678,129	35,107	713,236
<b>Fund 133</b>	11.20	0.00	0.00	0.00
<b>Fund 136</b>	0.00	31,378	55,863	87,241
<b>Fund 233</b>	0.00	0	12,500	12,500
<b>All Funds</b>	185.50	14,273,416	20,086,412	34,359,828

**Student Affairs departments include:**

- Bookstore/Textbook Services
- Center for Students with Disabilities
- Dean of Students Office
- Recreation Sports and Facilities
- University Center
- Career and Leadership Development
- Children’s Center
- Health and Counseling Services
- University Housing

<i>University Advancement</i>	FTE	Salary	Operating Expenses	Total
<b>Fund 102</b>	17.80	1,262,580	146,667	1,409,247
<b>Fund 128</b>	1.00	94,879	(69,500)	25,379
<b>Fund 233</b>	2.75	331,574	190,000	521,574
<b>All Funds</b>	21.55	1,689,033	267,167	1,956,200

**University Advancement departments include:**

- Philanthropy and Alumni Engagement
- University Marketing and Communications

<i>Financial Aid &amp; Debt Service</i>	FTE	Salary	Operating Expenses	Total
<b>Fund 102</b>	0.00	0	167,659	167,659
<b>Fund 110</b>	0.00	0	11,681,202	11,681,202
<b>Fund 123</b>	0.00	0	9,386,011	9,386,011
<b>Fund 128</b>	0.00	0	63,500	63,500
<b>Fund 133</b>	0.00	0	750,000	750,000
<b>Fund 136</b>	0.00	0	6,466,600	6,466,600
<b>Fund 145</b>	0.00	0	522,180	522,180
<b>Fund 146</b>	0.00	0	539,604	539,604
<b>Fund 147</b>	0.00	0	3,538,059	3,538,059
<b>Fund 148</b>	0.00	0	13,600,000	13,600,000
<b>Fund 149</b>	0.00	0	60,200,000	60,200,000
<b>Fund 161</b>	0.00	0	20,500	20,500
<b>Fund 184</b>	0.00	0	20,000	20,000
<b>Fund 403</b>	0.00	0	380,643	380,643
<b>Fund 406</b>	0.00	0	624,242	624,242
<b>All Funds</b>	0.00	0	107,960,200	107,960,200

<i>Segregated Fees</i>	FTE	Salary	Operating Expenses	Total
<b>Fund 128</b>	0.00	4,600	281,727	286,327
<b>All Funds</b>	0.00	4,600	281,727	286,327

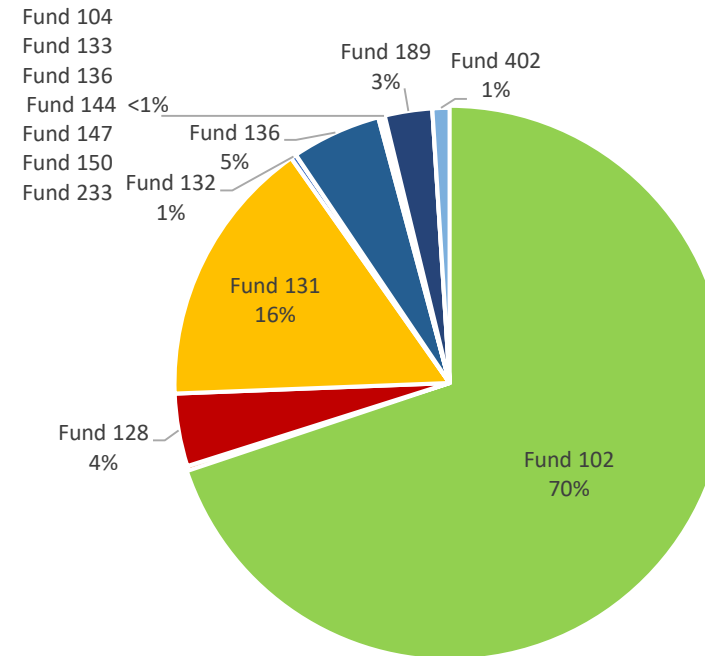
# FY 18/19 Division Budgets – Academic Affairs

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## Academic Affairs

<i>Academic Affairs</i>	FTE	Salary	Operating Expenses	Total
<b>Fund 102</b>	632.20	46,181,883	5,471,847	51,653,730
<b>Fund 104</b>	4.60	189,257	5,000	194,257
<b>Fund 128</b>	6.80	965,424	2,192,999	3,158,423
<b>Fund 131</b>	166.17	10,802,058	915,788	11,717,846
<b>Fund 132</b>	0.44	79,586	164,470	244,056
<b>Fund 133</b>	0.44	0	0	0
<b>Fund 136</b>	6.00	1,716,866	2,171,425	3,888,291
<b>Fund 144</b>	4.22	28,000	57,000	85,000
<b>Fund 147</b>	0.00	0	155,000	155,000
<b>Fund 150</b>	0.69	5,000	40,000	45,000
<b>Fund 189</b>	12.15	1,721,951	339,761	2,061,712
<b>Fund 233</b>	1.00	0	0	0
<b>Fund 402</b>	9.00	550,302	192,760	743,062
<b>All Funds</b>	843.71	62,240,327	11,706,050	73,946,377

**Academic Affairs Budget Total by Fund (in Percent)**

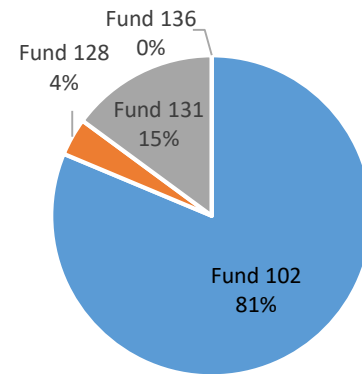


# FY 18/19 Division Budgets – Academic Affairs

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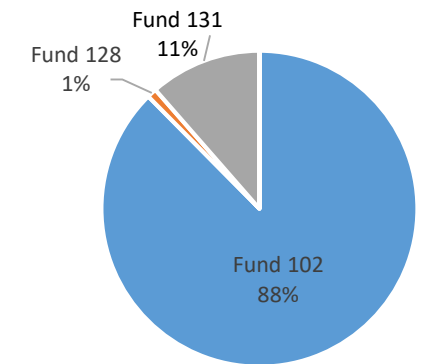
## College of Arts and Communication

	FTE	Salary	Operating Expenses	Total
Fund 102	85.57	5,403,517	243,318	5,646,835
Fund 128	4.08	556,317	721,830	1,278,147
Fund 131	16.05	699,727	0	699,727
Fund 136	0.00	0	1,050	1,050
All Funds	105.70	6,659,561	966,198	7,625,759



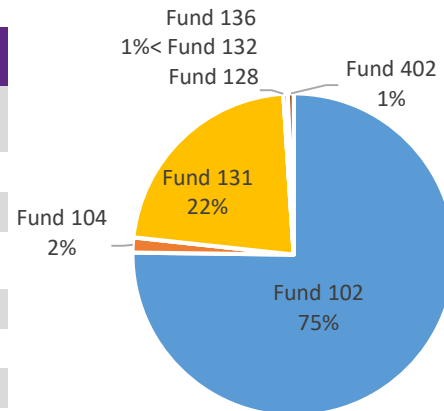
## College of Education and Professional Studies

	FTE	Salary	Operating Expenses	Total
Fund 102	100.92	6,224,429	298,838	6,523,267
Fund 128	0.22	0	73,325	73,325
Fund 131	18.49	757,661	94,127	851,788
Fund 132	0.44	0	0	0
Fund 133	0.44	0	0	0
Fund 136	1.00	0	0	0
Fund 144	2.22	0	0	0
Fund 150	0.69	0	0	0
Fund 189	1.55	0	0	0
Fund 233	1.00	0	0	0
All Funds	126.97	6,982,090	466,290	7,448,380



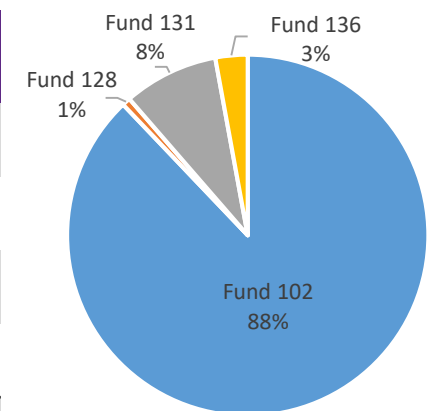
## College of Business and Economics

	FTE	Salary	Operating Expenses	Total
Fund 102	129.65	12,369,815	500,498	12,870,313
Fund 104	2.60	84,351	0	84,351
Fund 128	0.00	0	1,250	1,250
Fund 131	38.38	3,101,856	300,000	3,401,856
Fund 132	0.00	10,820	30,000	40,820
Fund 136	0.00	0	97,780	97,780
Fund 189	0.77	0	0	0
Fund 402	1.00	47,661	6,000	53,661
All Funds	172.40	15,614,503	935,528	16,550,031



## College of Letters and Sciences

	FTE	Salary	Operating Expenses	Total
Fund 102	220.84	13,958,912	566,173	14,525,085
Fund 128	0.00	0	123,370	123,370
Fund 131	31.07	1,180,335	223,035	1,403,370
Fund 136	2.30	458,240	18,595	476,835
All Funds	254.21	15,597,487	931,173	16,528,660

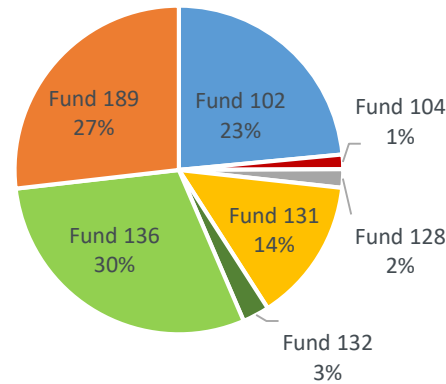


# FY 18/19 Division Budgets – Academic Affairs

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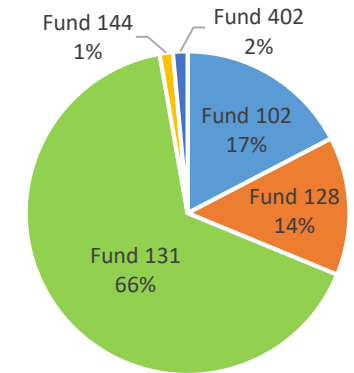
## Graduate Studies

	FTE	Salary	Operating Expenses	Total
Fund 102	5.72	1,722,112	84,420	1,806,532
Fund 104	2.00	104,906	5,000	109,906
Fund 128	0.00	25,030	114,550	139,580
Fund 131	11.42	1,073,916	15,000	1,088,916
Fund 132	0.00	68,766	134,470	203,236
Fund 136	1.20	889,844	1,388,900	2,278,744
Fund 189	9.83	1,721,951	339,761	2,061,712
All Funds	30.17	5,606,525	2,082,101	7,688,626



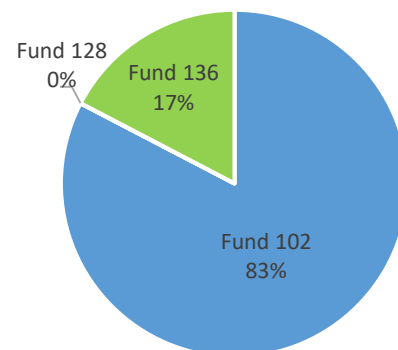
## Enrollment Management

	FTE	Salary	Operating Expenses	Total
Fund 102	13.00	810,493	301,795	1,112,288
Fund 128	1.50	215,302	672,337	887,639
Fund 131	49.76	3,944,341	283,626	4,227,967
Fund 144	0.00	28,000	57,000	85,000
Fund 402	1.00	80,942	12,000	92,942
All Funds	65.26	5,079,078	1,326,758	6,405,836



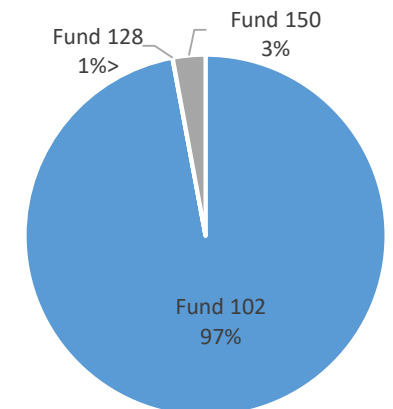
## Instructional, Communication and Information Technology

	FTE	Salary	Operating Expenses	Total
Fund 102	41.00	3,277,094	1,623,000	4,900,094
Fund 128	1.00	114,492	(115,398)	(906)
Fund 136	1.50	368,782	660,100	1,028,882
All Funds	43.50	3,760,368	2,167,702	5,928,070



## Provost Includes Research and Sponsored Programs, Honors and Undergraduate Research

	FTE	Salary	Operating Expenses	Total
Fund 102	9.00	849,356	652,087	1,501,443
Fund 128	0.00	0	535	535
Fund 150	0.00	5,000	40,000	45,000
All Funds	9.00	854,356	692,622	1,546,978

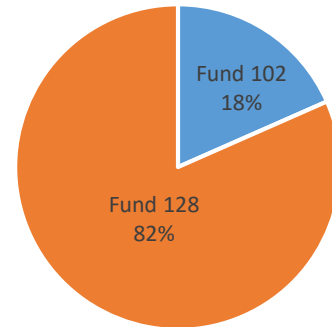


# FY 18/19 Division Budgets – Academic Affairs

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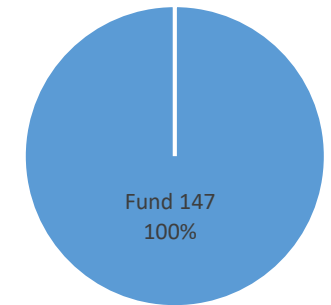
## Global Experiences

	FTE	Salary	Operating Expenses	Total
Fund 102	2.00	81,693	31,541	113,234
Fund 128	0.00	31,203	471,000	502,203
All Funds	2.00	112,896	502,541	615,437



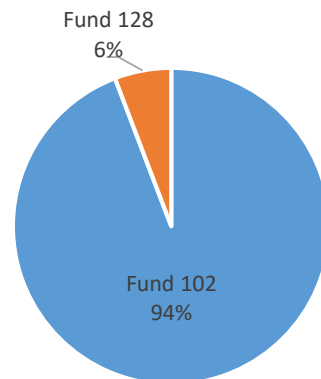
## Student Assist

	FTE	Salary	Operating Expenses	Total
Fund 147	0.00	0	155,000	155,000
All Funds	0.00	0	155,000	155,000



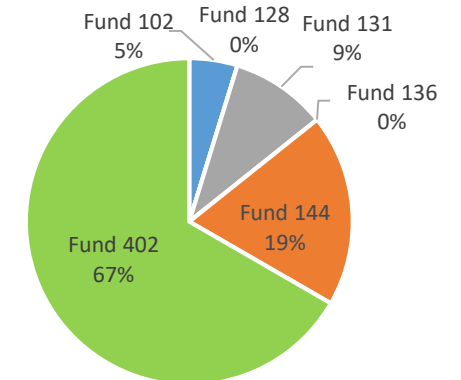
## Library

	FTE	Salary	Operating Expenses	Total
Fund 102	24.00	1,289,968	960,922	2,250,890
Fund 128	0.00	23,080	115,200	138,280
All Funds	24.00	1,313,048	1,076,122	2,389,170



## Student Diversity, Engagement and Success

	FTE	Salary	Operating Expenses	Total
Fund 102	0.50	194,494	209,255	403,749
Fund 128	0.00	0	15,000	15,000
Fund 131	1.00	44,222	0	44,222
Fund 136	0.00	0	5,000	5,000
Fund 144	2.00	0	0	0
Fund 402	7.00	421,699	174,760	596,459
All Funds	10.50	660,415	404,015	1,064,430



# FY 18/19 Operating Budgets by Fund

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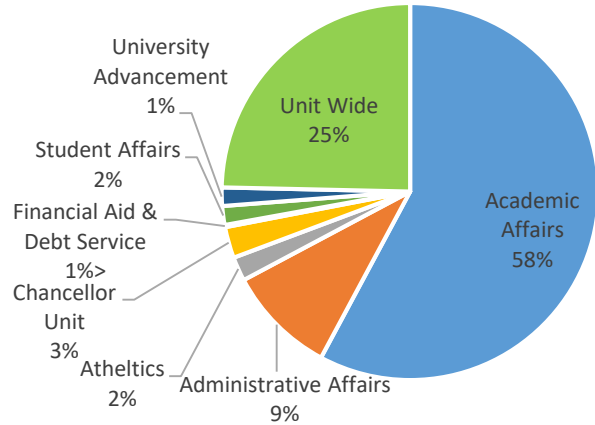
Fund	Amount
102 - General Purpose Revenue	89,306,076
109 - Energy Costs	3,167,710
110 - Principal Repayment and Interest	11,681,202
118 - Renewable Energy	198,000
123 - Debt Service	9,386,011
128 - Auxiliary Enterprise	40,671,456
131 - Academic Student Fees	11,395,172
133 - Non-Federal Grants and Contracts	1,850,906
136 - General Operations Receipts	10,478,807
144 - Federal Aid-Special Projects	3,385,430
145 - Fed Aid-Work Study	522,180
146 - Fed Aid-Supplemental Educ Opportunity Costs	539,604
147 - Perkins Loan	3,693,059
148 - Pell Grants	13,600,000
149 - Federal Direct Student Loans	60,200,000
150 - Federal Aid Federal Indirect Cost Reimbursement	428,489
161 - Trust Fund Income	20,500
184 - License Plate Scholarship Program	20,000
231 - One-Time Use of Tuition Balances	3,972,400
233 - Gifts-General	534,074
402 - Minority and Disadvantaged Programs	1,013,035
403 - Graduate Student Financial Aid	380,643
406 - Lawton Minority Undergraduate Grants	624,242
	267,068,996

Categories	Amount
General Purpose Revenue Funds 102, 109, 110, 118, 402, 403, 406	106,370,908
Academic Student Fees Fund 131	11,395,172
General Program Operations Funds 128, 136	51,150,263
Auxiliary Debt Service Fund 123	9,386,011
Gifts and Donations Funds 133, 233	2,384,980
Federal Aid Funds 144, 145, 146, 147, 148, 149, 150	82,368,762
Trust Fund Income Fund 161	20,500
License Plate Scholarship Program Fund 184	20,000
One-Time Use of Tuition Balances Fund 231	3,972,400
	267,068,996

# FY 18/19 Operating Budgets by Fund

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## Fund 102 – General Purpose Revenue Total



<i>Fund 102</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	632.2	46,181,883	5,471,847	51,653,730
Administrative Affairs	127.50	7,588,589	791,437	8,380,026
Athletics	33.23	1,819,082	30,000	1,849,082
Chancellor Unit	9.00	1,744,258	645,931	2,390,189
Financial Aid & Debt Service	0.00	0	167,659	167,659
Student Affairs	17.35	1,264,069	180,178	1,444,247
University Advancement	17.80	1,262,580	146,667	1,409,247
Unit-wide	0.00	22,011,896	0	22,011,896
<b>Total</b>	<b>837.08</b>	<b>81,872,357</b>	<b>7,433,719</b>	<b>89,306,076</b>

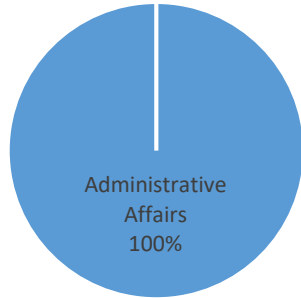
## Fund 104 – Extension Programs

<i>Fund 104</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	4.60	189,257	5,000	194,257
Unit-wide	0.00	-189,257	-5,000	-194,257
<b>Total</b>	<b>4.60</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FY 18/19 Operating Budgets by Fund

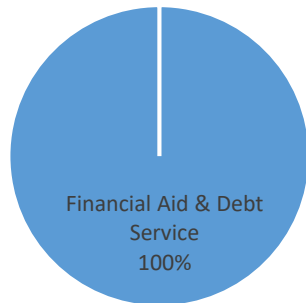
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## Fund 109 – Energy Costs



<i>Fund 109</i>	FTE	Salary	Operating Expenses	Total
Administrative Affairs	0.00	0	3,167,710	3,167,710
<b>Total</b>	0.00	0	3,167,710	3,167,710

## Fund 110 – Principal Payment and Interest



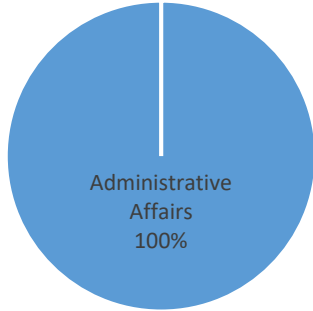
<i>Fund 110</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	11,681,202	11,681,202
<b>Total</b>	0.00	0	11,681,202	11,681,202



# FY 18/19 Operating Budgets by Fund

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## Fund 118 – Renewable Energy



<i>Fund 118</i>	FTE	Salary	Operating Expenses	Total
Administrative Affairs	0.00	0	198,000	198,000
<b>Total</b>	0.00	0	198,000	198,000

## Fund 123 – Debt Service

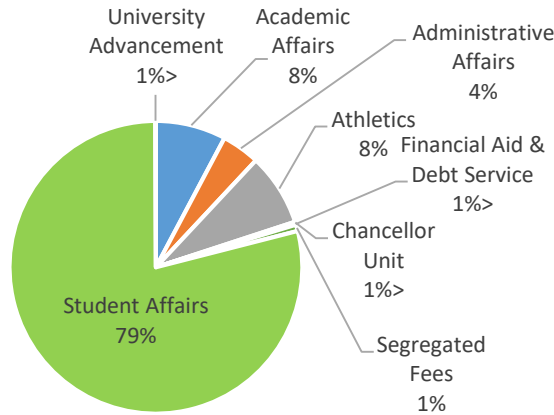


<i>Fund 123</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	9,386,011	9,386,011
<b>Total</b>	0.00	0	9,386,011	9,386,011

# FY 18/19 Operating Budgets by Fund

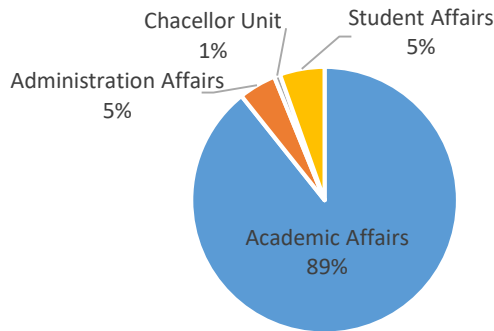
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## Fund 128 – Auxiliary Enterprise



<i>Fund 128</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	6.80	965,424	2,192,999	3,158,423
Administrative Affairs	15.63	1,047,731	660,520	1,708,251
Athletics	12.79	1,277,872	1,976,000	3,253,872
Chancellor Unit	0.00	0	73,100	73,100
Financial Aid & Debt Service	0.00	0	63,500	63,500
Segregated Fees	0.00	4,600	281,727	286,327
Student Affairs	144.95	12,299,840	19,802,764	32,102,604
University Advancement	1.00	94,879	-69,500	25,379
<b>Total</b>	<b>181.17</b>	<b>15,694,946</b>	<b>24,981,110</b>	<b>40,676,056</b>

## Fund 131 – Academic Student Fees



<i>Fund 131</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	166.17	10,802,058	915,788	11,717,846
Administrative Affairs	13.00	597,087	0	597,087
Chancellor Unit	1.00	91,124	5,000	96,124
Student Affairs	12.00	678,129	35,107	713,236
Unit-wide	0.00	-1,609,495	-119,626	-1,729,121
<b>Total</b>	<b>192.17</b>	<b>10,558,903</b>	<b>836,269</b>	<b>11,395,172</b>

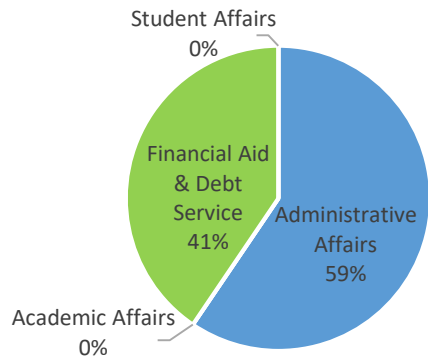
# FY 18/19 Operating Budgets by Fund

DRAFT

## Fund 132 – General Purpose Revenue Total

<i>Fund 132</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	0.44	79,586	164,470	244,056
Unit-wide	0.00	-79,586	-164,470	-244,056
<b>Total</b>	0.44	0	0	0

## Fund 133 – Non-Federal Grants and Contracts

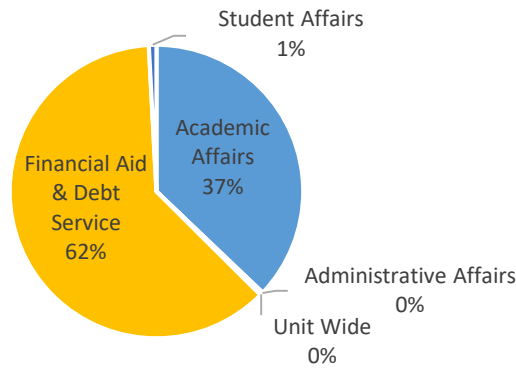


<i>Fund 133</i>	FTE	Salary	Operating Expenses	Total
Administrative Affairs	0.00	945,707	155,199	1,100,906
Academic Affairs	0.44	0	0	0
Financial Aid & Debt Service	0.00	0	750,000	750,000
Student Affairs	11.20	0	0	0
<b>Total</b>	11.64	945,707	905,199	1,850,906

# FY 18/19 Operating Budgets by Fund

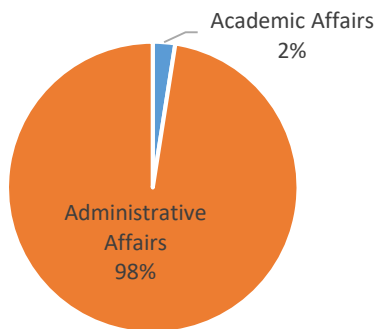
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## Fund 136 – General Operations Receipts



<i>Fund 136</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	6.00	1,716,866	2,171,425	3,888,291
Administrative Affairs	0.00	0	10,000	10,000
Athletics	1.79	0	0	0
Chancellor Unit	1.00	0	0	0
Financial Aid & Debt Service	0.00	0	6,466,600	6,466,600
Student Affairs	0.00	31,378	55,863	87,241
Unit-wide	0	8,725	17,950	26,675
<b>Total</b>	<b>8.79</b>	<b>1,756,969</b>	<b>8,721,838</b>	<b>10,478,807</b>

## Fund 144 – Federal Aid-Special Projects

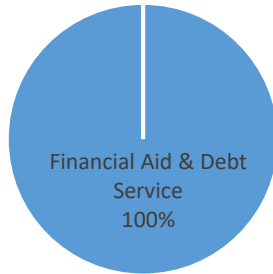


<i>Fund 144</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	4.22	28,000	57,000	85,000
Administrative Affairs	0.00	2,364,555	973,000	3,337,555
Unit-wide	0.00	-37,125	0	-37,125
<b>Total</b>	<b>4.22</b>	<b>2,355,430</b>	<b>1,030,000</b>	<b>3,385,430</b>

# FY 18/19 Operating Budgets by Fund

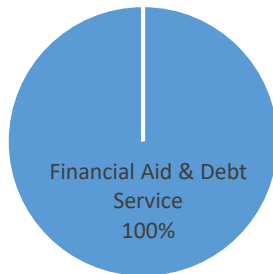
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## Fund 145 – Fed Aid-Work Study



<i>Fund 145</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	522,180	522,180
<b>Total</b>	0.00	0	522,180	522,180

## Fund 146 – Fed Aid-Supplemental Education Opportunity Costs

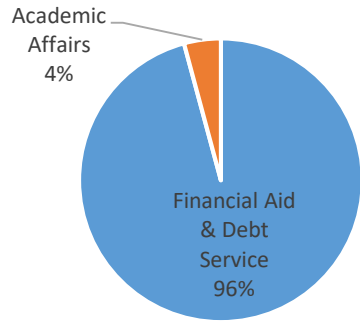


<i>Fund 146</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	539,604	539,604
<b>Total</b>	0.00	0	539,604	539,604

# FY 18/19 Operating Budgets by Fund

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## Fund 147 – Perkins Loan



<i>Fund 147</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	3,538,059	3,538,059
Academic Affairs	0.00	0	155,000	155,000
<b>Total</b>	0.00	0	3,693,059	3,693,059

## Fund 148 – Pell Grants

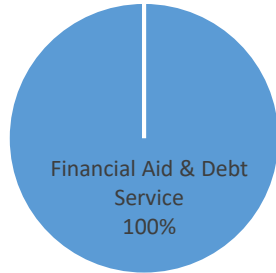


<i>Fund 148</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	13,600,000	13,600,000
<b>Total</b>	0.00	0	13,600,000	13,600,000

# FY 18/19 Operating Budgets by Fund

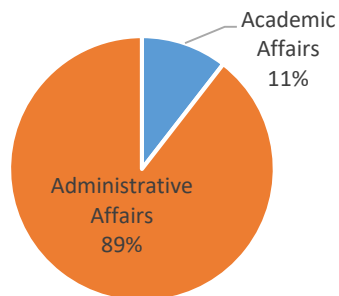
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## Fund 149 – Federal Direct Student Loans



<i>Fund 149</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	60,200,000	60,200,000
<b>Total</b>	0.00	0	60,200,000	60,200,000

## Fund 150 – Federal Aid Federal Indirect cost Reimbursement



<i>Fund 150</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	0.69	5,000	40,000	45,000
Administrative Affairs	0.00	33,889	349,600	383,489
<b>Total</b>	0.69	38,889	389,600	428,489

# FY 18/19 Operating Budgets by Fund

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## Fund 161 – Trust Fund Income



<i>Fund 161</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	20,500	20,500
<b>Total</b>	0.00	0	20,500	20,500

## Fund 184 – License Plate Scholarship Program



<i>Fund 184</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	20,000	20,000
<b>Total</b>	0.00	0	20,000	20,000



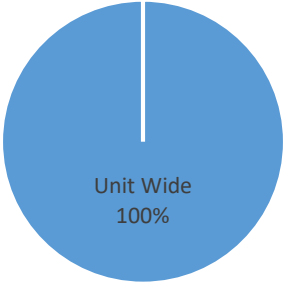
# FY 18/19 Operating Budgets by Fund

DRAFT

## Fund 189 – Extension Student Fees

<i>Fund 189</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	12.15	1,721,951	339,761	2,061,712
Unit-wide	0.00	-1,721,951	-339,761	-2,061,712
<b>Total</b>	12.15	0	0	0

## Fund 231 – One-Time Use of Tuition Balances

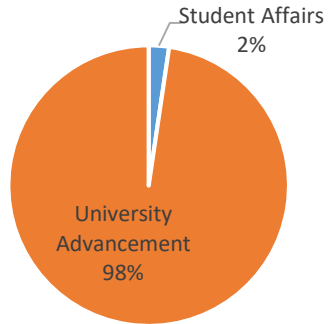


<i>Fund 231</i>	FTE	Salary	Operating Expenses	Total
Unit-wide	0.00	0	3,972,400	3,972,400
<b>Total</b>	0.00	0	3,972,400	3,972,400

# FY 18/19 Operating Budgets by Fund

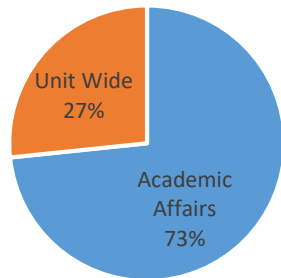
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## Fund 233 – Gifts-General



<i>Fund 233</i>	FTE	Salary	Operating Expenses	Total
Student Affairs	0.00	0	12,500	12,500
Athletics	1.37	0	0	0
Academic Affairs	1.00	0	0	0
University Advancement	2.75	331,574	190,000	521,574
<b>Total</b>	<b>5.12</b>	<b>331,574</b>	<b>202,500</b>	<b>534,074</b>

## Fund 402 – Minority and Disadvantage Programs



<i>Fund 402</i>	FTE	Salary	Operating Expenses	Total
Academic Affairs	9.00	550,302	192,760	743,062
Unit-wide	0.00	269,973	0	269,973
<b>Total</b>	<b>9.00</b>	<b>820,275</b>	<b>192,760</b>	<b>1,013,035</b>

# FY 18/19 Operating Budgets by Fund

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## Fund 403 – Graduate Student Financial Aid



<i>Fund 403</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	380,643	380,643
Total	0.00	0	380,643	380,643

## Fund 406 – Lawton Minority Undergraduate Grants



<i>Fund 406</i>	FTE	Salary	Operating Expenses	Total
Financial Aid & Debt Service	0.00	0	624,242	624,242
Total	0.00	0	624,242	624,242

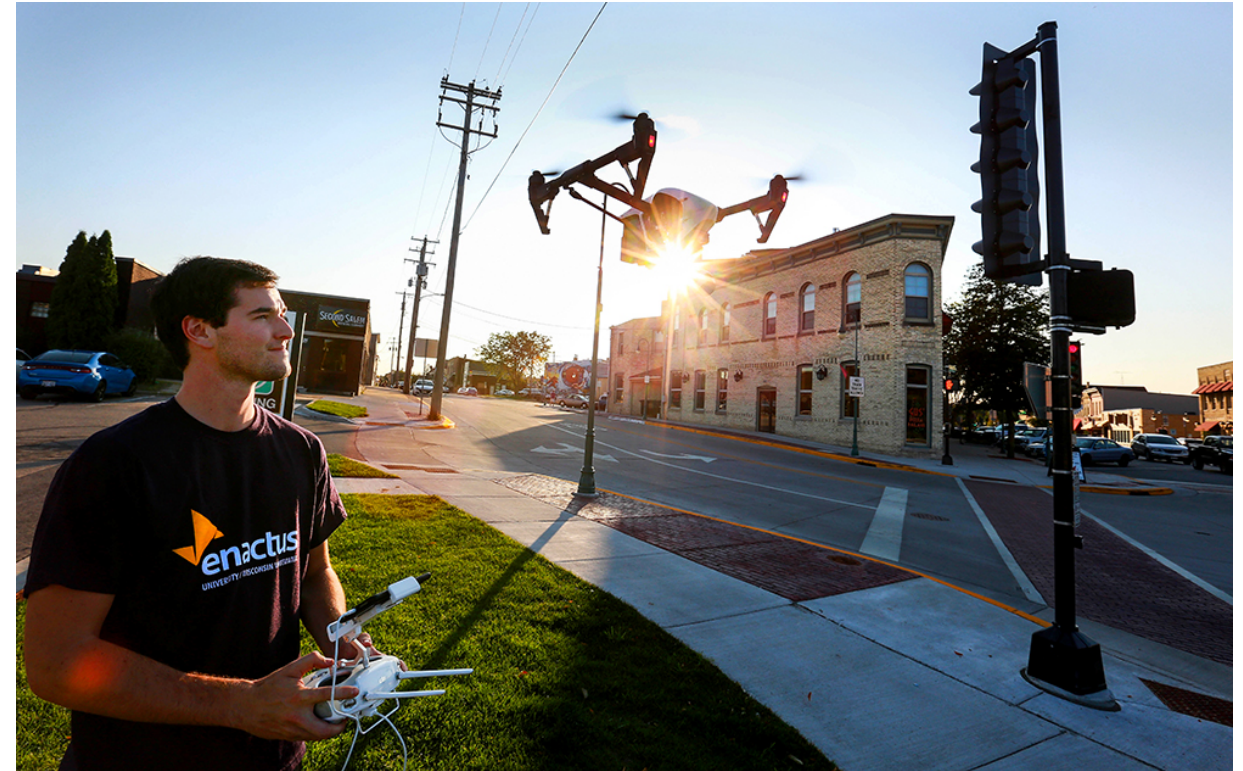
# Three-Year Financial Analysis

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A three-year financial analysis was prepared for each department at UW-Whitewater for fiscal years 2017-2019. A rollup report from our financial system WISDM was generated for all funds in each department as of fiscal year end.

These three-year analyses show many trends, including where large balances or deficits may exist and where departments are not meeting their budgets. By analyzing these trends, UW-Whitewater can identify opportunities for improvement in aligning budgets to our strategic plan. These reports will also help the campus to estimate budgets, revenue and expenses for future fiscal years. Through our new budget program, we will be able to improve our data and these reports.

For general purpose revenue (GPR) funds, budget amount, salary expense, operating expense and ending balance are included in the report. For program revenue (PR) funds, available cash, salary expense, operating expense and ending balance are included. Also included for each department is a total of all funds. At the end of each fiscal year, ending balances or deficits in GPR accounts are zeroed out at the department level and consolidated at the division level. These remaining balances become one-time carry-forward funds for the following fiscal year. PR balances carry forward from year to year within their department codes.



# Three-Year Financial Analysis

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## Academic Affairs Total

	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
<b>College of Art and Communications</b>												
Art and Design	1,584,824	(1,340,813)	(129,258)	114,753	1,589,443	(1,390,144)	(130,271)	69,028	1,532,836	(1,368,597)	(130,271)	33,968
Communication	1,952,654	(1,856,688)	(60,876)	35,090	1,999,424	(1,898,985)	(60,176)	40,263	2,047,056	(1,954,409)	(51,524)	41,123
Dean of Art and Communication	1,059,878	(641,607)	(138,023)	280,248	873,424	(624,898)	(143,683)	104,843	928,976	(669,033)	(181,015)	78,928
Music	1,643,295	(1,379,378)	(175,559)	88,358	1,560,310	(1,367,215)	(178,688)	14,407	1,655,316	(1,470,912)	(178,404)	6,000
Theatre	744,031	(644,942)	(80,477)	18,612	739,879	(654,262)	(75,127)	10,490	728,521	(638,690)	(76,931)	12,900
Young Auditorium - Cultural Affairs	883,689	(508,365)	(421,486)	(46,162)	1,030,406	(533,950)	(388,663)	107,793	829,481	(557,920)	(348,053)	(76,492)
<b>Total</b>	<b>7,868,371</b>	<b>(6,371,793)</b>	<b>(1,005,679)</b>	<b>490,899</b>	<b>7,792,886</b>	<b>(6,469,454)</b>	<b>(976,608)</b>	<b>346,824</b>	<b>7,722,186</b>	<b>(6,659,561)</b>	<b>(966,198)</b>	<b>96,427</b>
<b>College of Business and Economics</b>												
Accounting	1,958,353	(1,919,071)	(22,216)	17,066	1,930,872	(1,904,506)	(22,216)	4,150	2,067,385	(2,038,169)	(22,216)	7,000
Dean of Business and Economics	5,890,752	(3,211,040)	(782,589)	1,897,123	4,612,936	(3,471,938)	(782,589)	358,409	5,736,550	(4,708,086)	(782,589)	245,875
Economics	1,663,479	(1,326,454)	(24,176)	312,849	1,344,725	(1,305,642)	(24,176)	14,907	1,289,790	(1,241,581)	(24,176)	24,033
Finance Bus Law	1,865,037	(1,833,553)	(20,882)	10,602	1,862,797	(1,840,365)	(20,882)	1,550	1,912,487	(1,891,605)	(20,882)	0
Information Technology & Business Education	1,596,527	(1,528,867)	(29,561)	38,099	1,554,170	(1,512,697)	(29,561)	11,912	1,651,068	(1,621,507)	(29,561)	0
Management	2,195,332	(2,145,627)	(23,301)	26,404	2,269,245	(2,218,390)	(23,301)	27,554	2,320,295	(2,296,994)	(23,301)	0
Marketing	1,149,719	(1,115,678)	(21,155)	12,886	1,101,964	(1,075,560)	(21,155)	5,249	1,246,357	(1,225,202)	(21,155)	0
Occupational and Environmental Safety and Health	833,708	(645,048)	(11,648)	177,012	658,647	(534,799)	(11,648)	112,200	750,226	(591,359)	(11,648)	147,219
<b>Total</b>	<b>17,152,907</b>	<b>(13,725,338)</b>	<b>(935,528)</b>	<b>2,492,041</b>	<b>15,335,356</b>	<b>(13,863,897)</b>	<b>(935,528)</b>	<b>535,931</b>	<b>16,974,158</b>	<b>(15,614,503)</b>	<b>(935,528)</b>	<b>424,127</b>

\*Excludes Financial Aid and Special Debt Service Payment

# Three-Year Financial Analysis

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## Academic Affairs Total (Continued)

<i>College of Education and Professional Studies</i>	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
Communicative Disorders	552,032	(488,658)	(17,711)	45,663	897,730	(492,280)	(20,536)	384,914	1,286,913	(518,086)	(20,536)	748,291
Counselor Education	448,806	(406,655)	(9,285)	32,866	457,655	(412,399)	(12,285)	32,971	447,048	(428,763)	(12,285)	6,000
Curriculum & Instruction	1,996,772	(1,567,949)	(34,425)	394,398	1,742,715	(1,580,863)	(34,425)	127,427	1,871,380	(1,580,188)	(34,425)	256,767
Dean of Education	1,502,849	(1,109,763)	(85,332)	307,754	1,278,075	(1,061,079)	(85,332)	131,664	1,261,413	(1,097,560)	(85,332)	78,521
Educational Foundations	877,617	(678,131)	(22,971)	176,515	778,853	(620,455)	(16,971)	141,427	739,560	(650,366)	(16,971)	72,223
Field Experiences	290,007	(79,471)	(209,736)	800	290,016	(80,280)	(209,736)	0	290,913	(81,177)	(209,736)	0
Health, Physical Education, and Recreation	1,571,182	(1,496,503)	(55,040)	19,639	1,607,214	(1,550,174)	(55,040)	2,000	1,632,063	(1,566,923)	(55,040)	10,100
Military Science	66,153	(40,046)	(9,576)	16,531	60,999	(40,853)	(9,576)	10,570	53,633	(42,057)	(9,576)	2,000
Special Education	984,620	(918,287)	(22,389)	43,944	991,657	(936,007)	(22,389)	33,261	1,057,062	(1,016,970)	(22,389)	17,703
<b>Total</b>	<b>8,290,038</b>	<b>(6,785,463)</b>	<b>(466,465)</b>	<b>1,038,110</b>	<b>8,104,914</b>	<b>(6,774,390)</b>	<b>(466,290)</b>	<b>864,234</b>	<b>8,639,985</b>	<b>(6,982,090)</b>	<b>(466,290)</b>	<b>1,191,605</b>

\*Excludes Financial Aid and Special Debt Service Payment

# Three-Year Financial Analysis

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## Academic Affairs Total (Continued)

College of Letters and Sciences	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
Biological Sciences	1,813,262	(1,274,093)	(67,469)	471,700	1,682,046	(1,344,212)	(70,469)	267,365	1,544,784	(1,360,919)	(70,469)	113,396
Chemistry	847,910	(744,739)	(49,020)	54,151	846,862	(766,433)	(50,020)	30,409	880,100	(793,623)	(50,020)	36,457
Dean of Letter and Sciences	2,394,148	(1,605,577)	(501,295)	287,276	2,477,562	(1,723,276)	(504,795)	249,491	2,800,548	(1,997,108)	(504,795)	298,645
Geography, Geology and Environmental Science	847,259	(748,032)	(44,113)	55,114	873,697	(802,868)	(47,230)	23,599	827,475	(770,214)	(46,790)	10,471
History	731,353	(705,663)	(11,319)	14,371	707,241	(626,273)	(11,319)	69,649	731,795	(672,713)	(11,319)	47,763
Languages & Literatures	3,218,675	(3,051,974)	(84,900)	81,801	3,153,072	(3,040,648)	(87,550)	24,874	3,292,132	(3,165,283)	(87,600)	39,249
Mathematics	2,643,039	(2,401,944)	(46,920)	194,175	2,803,913	(2,445,960)	(46,920)	311,033	2,789,875	(2,500,300)	(46,920)	242,655
Philosophy & Religious Studies	538,098	(439,649)	(6,440)	92,009	540,236	(455,565)	(6,440)	78,231	529,754	(444,717)	(6,440)	78,597
Physics	719,567	(486,161)	(17,520)	215,886	672,809	(487,037)	(17,520)	168,252	626,711	(454,790)	(17,520)	154,401
Political Science	705,872	(667,636)	(10,840)	27,396	711,775	(695,915)	(10,840)	5,020	695,477	(676,610)	(10,840)	8,027
Psychology	1,091,078	(999,909)	(43,000)	48,169	1,067,313	(1,016,270)	(42,000)	9,043	1,075,688	(1,018,132)	(42,000)	15,556
Social Work	637,020	(587,307)	(13,920)	35,793	593,867	(563,072)	(13,920)	16,875	711,719	(606,799)	(13,920)	91,000
Sociology	995,748	(965,937)	(15,640)	14,171	995,533	(977,243)	(15,140)	3,150	981,065	(963,425)	(15,140)	2,500
Women`s Studies	201,313	(186,672)	(7,400)	7,241	174,217	(167,017)	(7,400)	(200)	181,254	(172,854)	(7,400)	1,000
<b>Total</b>	<b>17,384,342</b>	<b>(14,865,293)</b>	<b>(919,796)</b>	<b>1,599,253</b>	<b>17,300,143</b>	<b>(15,111,789)</b>	<b>(931,563)</b>	<b>1,256,791</b>	<b>17,668,377</b>	<b>(15,597,487)</b>	<b>(931,173)</b>	<b>1,139,717</b>

\*Excludes Financial Aid and Special Debt Service Payment

# Three-Year Financial Analysis

DRAFT

## Academic Affairs Total (Continued)

	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
<b>Graduate Studies and Continuing Education</b>												
Continuing Education	751,486	(547,160)	(139,525)	64,801	952,097	(601,193)	(139,525)	211,379	824,298	(611,983)	(139,525)	72,790
Continuing Education Camps	2,089,923	(789,496)	(1,317,450)	(17,023)	2,068,194	(799,696)	(1,317,450)	(48,952)	2,090,026	(799,996)	(1,284,500)	5,530
Ext Credit Outreach	2,333,549	(1,867,933)	(437,761)	27,855	2,257,800	(1,763,069)	(470,161)	24,570	2,302,154	(1,838,193)	(463,961)	0
Ext Non-Credit	313,020	(159,735)	(83,462)	69,823	378,905	(173,515)	(134,470)	70,920	405,022	(173,672)	(134,470)	96,880
Graduate Studies	189,929	(155,684)	(29,245)	5,000	197,939	(168,694)	(29,245)	0	161,852	(170,607)	(29,245)	(38,000)
Learn Center	207,912	(124,032)	(26,400)	57,480	154,394	(126,994)	(26,400)	1,000	174,199	(129,514)	(26,400)	18,285
Summer Session	1,482,747	(1,480,247)	(4,000)	(1,500)	1,786,444	(1,726,625)	(4,000)	55,819	1,800,235	(1,733,235)	(4,000)	63,000
Winterim	146,089	(146,089)	0	0	146,089	(146,089)	0	0	149,325	(149,325)	0	0
<b>Total</b>	<b>7,514,655</b>	<b>(5,270,376)</b>	<b>(2,037,843)</b>	<b>206,436</b>	<b>7,941,862</b>	<b>(5,505,875)</b>	<b>(2,121,251)</b>	<b>314,736</b>	<b>7,907,111</b>	<b>(5,606,525)</b>	<b>(2,082,101)</b>	<b>218,485</b>
<b>Instructional, Communication, and Information Technology</b>												
Administrative Info Services (AIS)	758,450	(721,630)	(35,620)	1,200	738,313	(726,389)	(35,620)	(23,696)	809,146	(745,567)	(35,620)	27,959
Customer Technology Service & Support	854,976	(309,723)	(495,000)	50,253	456,323	(360,026)	(75,450)	20,847	537,440	(478,901)	(90,000)	(31,461)
ICIT Admin/CIO Office	5,906,078	(818,329)	(1,356,983)	3,730,766	4,035,946	(792,181)	(1,240,783)	2,002,982	3,349,172	(768,973)	(1,147,783)	1,432,416
Instructional Technology Services (ITS)	1,002,586	(323,886)	(305,066)	373,634	981,163	(299,822)	(380,066)	301,275	1,816,236	(609,911)	(856,166)	350,159
Network Operation Center	615,383	(670,083)	56,820	2,120	625,219	(694,039)	68,820	0	641,608	(692,126)	43,218	(7,300)
Office of Technology and Enterprise Communications	817,423	(472,479)	(83,351)	261,593	1,101,155	(593,802)	(81,351)	426,002	793,018	(464,890)	(81,351)	246,777
<b>Total</b>	<b>9,954,896</b>	<b>(3,316,130)</b>	<b>(2,219,200)</b>	<b>4,419,566</b>	<b>7,938,119</b>	<b>(3,466,259)</b>	<b>(1,744,450)</b>	<b>2,727,410</b>	<b>7,946,620</b>	<b>(3,760,368)</b>	<b>(2,167,702)</b>	<b>2,018,550</b>

\*Excludes Financial Aid and Special Debt Service Payment



# Three-Year Financial Analysis

DRAFT

## Academic Affairs Total (Continued)

<i>Enrollment and Retention</i>	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
Academic Advising & Exploration	1,309,203	(1,154,308)	(143,569)	11,326	1,318,512	(1,166,425)	(144,079)	8,008	1,398,999	(1,243,295)	(144,079)	11,625
Admissions	1,276,265	(957,783)	(195,692)	122,790	1,287,317	(961,441)	(195,692)	130,184	1,532,041	(1,067,527)	(226,817)	237,697
Asst V.Chanc-Enroll & Reten	150,190	(105,040)	(12,781)	32,369	153,165	(105,040)	(12,781)	35,344	200,849	(167,068)	(12,781)	21,000
Financial Aid	885,348	(807,086)	(59,358)	18,904	889,144	(816,036)	(59,358)	13,750	906,562	(833,454)	(59,358)	13,750
First Year Experience	1,101,073	(648,630)	(422,934)	29,509	1,094,733	(676,642)	(412,534)	5,557	1,107,930	(692,896)	(412,534)	2,500
International Student Services	0	0	0	0	0	0	0	0	246,112	(55,669)	(156,843)	33,600
Learning Communities	321,849	(197,949)	(123,900)	0	321,849	(207,949)	(113,900)	0	316,735	(202,835)	(113,900)	0
Registrar	873,014	(683,629)	(77,646)	111,739	895,094	(694,648)	(183,446)	17,000	929,510	(712,860)	(200,446)	16,204
Tutoring	0	0	0	0	0	0	0	0	312,809	(103,474)	0	209,335
<b>Total</b>	<b>5,916,942</b>	<b>(4,554,425)</b>	<b>(1,035,880)</b>	<b>326,637</b>	<b>5,959,814</b>	<b>(4,628,181)</b>	<b>(1,121,790)</b>	<b>209,843</b>	<b>6,951,547</b>	<b>(5,079,078)</b>	<b>(1,326,758)</b>	<b>545,711</b>

\*Excludes Financial Aid and Special Debt Service Payment

# Three-Year Financial Analysis

DRAFT

## Academic Affairs Total (Continued)

	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
<b>Student Assistance</b>												
Advanced Opportunity Program	350,553	0	0	350,553	353,292	0	0	353,292	380,643	0	0	380,643
Educational Opportunity Grant	566,584	0	0	566,584	539,604	0	0	539,604	539,604	0	0	539,604
Pell Grants	0	0	0	0	0	0	0	0	0	0	0	0
Perkins Student Loans	80,000	0	(80,000)	0	80,000	0	(80,000)	0	155,000	0	(155,000)	0
Undergraduate Minnesota Reciprocity	0	0	0	0	0	0	0	0	0	0	0	0
Work Study	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>997,137</b>	<b>0</b>	<b>(80,000)</b>	<b>917,137</b>	<b>972,896</b>	<b>0</b>	<b>(80,000)</b>	<b>892,896</b>	<b>1,075,247</b>	<b>0</b>	<b>(155,000)</b>	<b>920,247</b>
<b>Global Experiences</b>	<b>1,407,246</b>	<b>(621,624)</b>	<b>(682,384)</b>	<b>103,238</b>	<b>1,722,606</b>	<b>(628,727)</b>	<b>(682,384)</b>	<b>411,495</b>	<b>635,193</b>	<b>(112,896)</b>	<b>(502,541)</b>	<b>19,756</b>
<b>Research Administration</b>	<b>585,225</b>	<b>(277,409)</b>	<b>(120,546)</b>	<b>187,270</b>	<b>752,679</b>	<b>(278,208)</b>	<b>(117,046)</b>	<b>357,425</b>	<b>759,606</b>	<b>(285,587)</b>	<b>(137,046)</b>	<b>336,973</b>
<b>Student Diversity, Engage, and Success</b>	<b>1,856,691</b>	<b>(547,583)</b>	<b>(215,363)</b>	<b>1,093,745</b>	<b>1,794,832</b>	<b>(552,015)</b>	<b>(215,363)</b>	<b>1,027,454</b>	<b>2,055,271</b>	<b>(660,415)</b>	<b>(404,015)</b>	<b>990,841</b>
<b>Library</b>	<b>2,531,891</b>	<b>(1,232,218)</b>	<b>(1,068,622)</b>	<b>231,051</b>	<b>2,452,536</b>	<b>(1,255,419)</b>	<b>(1,111,622)</b>	<b>85,495</b>	<b>2,480,510</b>	<b>(1,313,048)</b>	<b>(1,076,122)</b>	<b>91,340</b>
<b>VC and Provost</b>	<b>2,312,049</b>	<b>(751,387)</b>	<b>(754,312)</b>	<b>806,350</b>	<b>2,208,819</b>	<b>(763,989)</b>	<b>(818,512)</b>	<b>626,318</b>	<b>2,113,391</b>	<b>(568,769)</b>	<b>(555,576)</b>	<b>989,046</b>
<b>Academic Affairs - Grand Total</b>	<b>83,772,390</b>	<b>(58,319,039)</b>	<b>(11,541,618)</b>	<b>13,911,733</b>	<b>80,277,462</b>	<b>(59,298,203)</b>	<b>(11,322,407)</b>	<b>9,656,852</b>	<b>82,929,202</b>	<b>(62,240,327)</b>	<b>(11,706,050)</b>	<b>8,982,825</b>

\*Excludes Financial Aid and Special Debt Service Payment

# Three-Year Financial Analysis

DRAFT

## Athletics Total

	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
Club Sports	195,860	(13,120)	(182,740)	0	209,831	(13,120)	(189,030)	7,681	202,510	(13,120)	(189,390)	0
General Recreation	630,808	(425,452)	(196,500)	8,856	863,855	(433,784)	(416,500)	13,571	781,921	(439,921)	(342,000)	0
Intercollegiate Athletics	1,188,136	(813,126)	(292,976)	82,034	1,245,228	(835,596)	(299,376)	110,256	1,267,143	(874,741)	(299,376)	93,026
Intramurals	193,178	(180,828)	(12,350)	0	199,839	(187,489)	(12,350)	0	203,710	(191,360)	(12,350)	0
Men`s Athletics	939,351	(560,898)	(372,412)	6,041	958,886	(561,474)	(377,412)	20,000	1,197,145	(600,833)	(377,412)	218,900
Outdoor Athletic Facilities	348,200	(186,000)	(162,200)	0	404,535	(199,835)	(204,700)	0	423,913	(206,213)	(217,700)	0
Rec Sports and Fac.	345,805	(262,805)	(83,000)	0	361,072	(268,072)	(88,000)	5,000	367,782	(274,782)	(93,000)	0
Wheelchair Sports	91,790	(3,000)	(88,790)	0	91,665	(8,475)	(83,190)	0	93,790	(8,580)	(85,210)	0
Women`s Intercollegiate Athletics	883,129	(447,241)	(379,562)	56,326	846,987	(457,425)	(389,562)	0	931,472	(487,404)	(389,562)	54,506
<b>Total</b>	<b>4,816,257</b>	<b>(2,892,470)</b>	<b>(1,770,530)</b>	<b>153,257</b>	<b>5,181,898</b>	<b>(2,965,270)</b>	<b>(2,060,120)</b>	<b>153,508</b>	<b>5,469,386</b>	<b>(3,096,954)</b>	<b>(2,006,000)</b>	<b>366,432</b>

\*Excludes Financial Aid and Special Debt Service Payment

# Three-Year Financial Analysis

DRAFT

## Student Affairs Total

	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
Vice Chancellor Student Affairs	391,908	(291,248)	(15,635)	85,025	359,996	(293,049)	(15,635)	51,312	493,767	(328,228)	(31,135)	134,404
Career Services	492,077	(397,430)	(89,207)	5,440	474,546	(378,901)	(89,577)	6,068	491,524	(417,128)	(87,387)	(12,991)
Center for Students with Disabilities	3,470,450	(771,034)	(128,418)	2,570,998	1,751,412	(774,228)	(130,468)	846,716	2,548,692	(792,241)	(129,818)	1,626,633
Children`s Center	617,474	(541,675)	(45,000)	30,799	625,482	(537,163)	(52,000)	36,319	649,357	(568,357)	(52,000)	29,000
Employe Assistance	8,296	(8,296)	0	0	8,299	(8,299)	0	0	8,550	(8,550)	0	0
Hawk Debit Card	351,595	(161,830)	(189,765)	0	380,084	(191,388)	(188,696)	0	439,441	(186,716)	(242,995)	9,730
Health and Counseling	523,079	(500,456)	(27,266)	(4,643)	596,772	(516,419)	(23,226)	57,127	604,980	(568,523)	(25,457)	11,000
Leadership Development	1,263,217	(853,317)	(397,200)	12,700	1,296,832	(821,860)	(474,972)	0	1,346,914	(890,196)	(456,474)	244
Project Assist	221,691	(214,691)	(7,000)	0	219,055	(209,055)	(10,000)	0	225,405	(213,405)	(12,000)	0
Student Health Center	2,159,290	(1,830,208)	(248,218)	80,864	2,105,577	(1,803,093)	(272,045)	30,439	2,024,119	(1,753,372)	(264,255)	6,492
Student Life	297,892	(256,259)	(108,105)	(66,472)	345,952	(336,402)	(27,105)	(17,555)	407,819	(362,786)	(37,105)	7,928
Textbook Rental	1,658,900	(168,900)	(1,490,000)	0	1,661,626	(171,626)	(1,490,000)	0	1,692,506	(182,506)	(1,510,000)	0
University Bookstore	2,009,073	(385,765)	(1,623,308)	0	2,027,342	(384,034)	(1,643,308)	0	1,895,819	(383,511)	(1,513,308)	(1,000)
University Center	2,362,242	(1,319,899)	(990,514)	51,829	2,454,823	(1,354,442)	(1,030,478)	69,903	2,402,271	(1,429,773)	(979,024)	(6,526)
University Dining	10,095,233	(972,714)	(9,095,749)	26,770	9,973,687	(959,007)	(9,014,680)	0	10,258,358	(999,395)	(9,229,451)	29,512
University Housing	11,932,873	(5,083,890)	(6,398,509)	450,474	12,100,163	(5,151,607)	(6,730,580)	217,976	10,989,912	(5,188,729)	(5,516,003)	285,180
<b>Total</b>	<b>37,855,290</b>	<b>(13,757,612)</b>	<b>(20,853,894)</b>	<b>3,243,784</b>	<b>36,381,648</b>	<b>(13,890,573)</b>	<b>(21,192,770)</b>	<b>1,298,305</b>	<b>36,479,434</b>	<b>(14,273,416)</b>	<b>(20,086,412)</b>	<b>2,119,606</b>

\*Excludes Financial Aid, Special Debt Service Payment, and Segregated Fees

# Three-Year Financial Analysis

DRAFT

## Chancellor's Office Total

	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
Chancellor's Office	769,679	(368,275)	(105,877)	295,527	814,926	(429,965)	(105,877)	279,084	746,060	(567,387)	(113,377)	65,296
Governance	55,310	(21,000)	(5,000)	29,310	26,000	(21,000)	(5,000)	0	26,000	(21,000)	(5,000)	0
Innovation Services	360,172	(282,250)	(52,000)	25,922	380,204	(230,000)	(52,000)	98,204	333,075	(207,718)	(52,000)	73,357
Institutional Research	475,825	(317,582)	(57,000)	101,243	411,609	(319,659)	(57,000)	34,950	419,796	(349,646)	(57,000)	13,150
<b>Total</b>	<b>1,660,986</b>	<b>(989,107)</b>	<b>(219,877)</b>	<b>452,002</b>	<b>1,632,739</b>	<b>(1,000,624)</b>	<b>(219,877)</b>	<b>412,238</b>	<b>1,524,931</b>	<b>(1,145,751)</b>	<b>(227,377)</b>	<b>151,803</b>

## University Advancement Total

	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
Vice Chancellor University Advancement	1,124,195	(829,836)	(262,667)	31,692	1,208,596	(902,658)	(262,572)	43,366	1,381,820	(1,058,405)	(292,715)	30,700
University Marketing and Media Relations	489,227	(517,674)	50,548	22,101	611,119	(527,176)	(4,833)	79,110	659,974	(630,628)	25,548	54,894
<b>Total</b>	<b>1,613,422</b>	<b>(1,347,510)</b>	<b>(212,119)</b>	<b>53,793</b>	<b>1,819,715</b>	<b>(1,429,834)</b>	<b>(267,405)</b>	<b>122,476</b>	<b>2,041,794</b>	<b>(1,689,033)</b>	<b>(267,167)</b>	<b>85,594</b>

\*Excludes Financial Aid, Special Debt Service Payment, and Unit-wide

# Three-Year Financial Analysis

DRAFT

## Administrative Affairs Total

	FY17				FY18				FY19			
	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total	All Funds Budget/Cash	All Funds Salary Expense	All Funds Other Expenses	All Funds Year-End Total
Vice Chancellor Administrative Affairs	331,973	(253,973)	(37,344)	40,656	383,061	(250,880)	(38,344)	93,837	722,815	(491,354)	(45,844)	185,617
Administrative Affairs Program Development	5,369	0	(18,000)	(12,631)	18,000	0	(18,000)	0	18,000	0	(18,000)	0
Budget Office	142,064	0	0	142,064	188,317	(220,112)	(36,682)	(68,477)	362,746	(240,112)	(36,682)	85,952
Human Resource Diversity	851,050	(722,263)	(33,157)	95,630	866,291	(735,565)	(33,157)	97,569	879,297	(791,140)	(33,157)	55,000
Financial Services	1,204,225	(1,021,285)	(176,190)	6,750	1,395,995	(1,194,839)	(208,990)	(7,834)	1,496,653	(1,295,024)	(273,631)	(72,002)
Police	1,581,330	(881,306)	38,907	738,931	1,675,299	(1,254,379)	38,907	459,827	1,402,981	(1,342,318)	38,907	99,570
General Services	177,699	(187,726)	89,293	79,266	433,067	(194,941)	95,293	333,419	690,912	(186,155)	(43,657)	461,100
Risk Management	496,196	(127,468)	(365,728)	3,000	494,968	(130,469)	(365,728)	(1,229)	499,933	(134,205)	(365,728)	0
Facilities Planning	5,088,428	(4,400,408)	(404,235)	283,785	5,414,320	(4,321,893)	(393,985)	698,442	5,047,558	(4,626,915)	(377,065)	43,578
Power Plant and Utilities	3,331,010	0	(3,331,010)	0	3,331,010	0	(3,331,010)	0	3,331,010	0	(3,331,010)	0
Projects	10,000	0	(10,000)	0	10,000	0	(10,000)	0	10,000	0	(10,000)	0
Parking Services	510,458	(229,793)	(280,000)	665	460,473	(180,473)	(280,000)	0	589,842	(173,701)	(366,000)	50,141
<b>Total</b>	<b>13,729,802</b>	<b>(7,824,222)</b>	<b>(4,527,464)</b>	<b>1,378,116</b>	<b>14,670,801</b>	<b>(8,483,551)</b>	<b>(4,581,696)</b>	<b>1,605,554</b>	<b>15,051,747</b>	<b>(9,280,924)</b>	<b>(4,861,867)</b>	<b>908,956</b>

\*Excludes Financial Aid, Special Debt Service Payment, and Pass-Through Debt

**The fund groupings included in the annual budget are defined below:**

**GPR/Tuition Funds:** state resources and funding from tuition and extension credit fees.

**Auxiliary Operations:** self-supporting programs whose primary purpose is to provide services to students, staff, and occasionally the public such as residence halls, food service, student unions, parking etc.

**General Program Operations:** other self-supporting operations such as print and copy shops, dairy sales, camps and clinics, etc.

**Federal Indirect Cost Reimbursement:** reimbursements received from the federal government for various costs incurred in administering federal grant programs. (Funding examples include faculty and student research, facility and maintenance costs for research buildings, capital investments, etc.)

**Gift/Grants and Contracts:** restricted funds from private or organizational gifts, federal and nonfederal grants, and contracts that are provided for specific purposes.

**Other:** includes a variety of funds and sources (such as federal student aid and debt service payments for non-academic buildings).

# More About the Budget

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UW Fund	Title	Budget Category	Source of Funds	Comments	Balance to be used for
100	Non-Appropriated Revenue (Minnesota Compact Tuition)	General Purpose Revenue	Minnesota students tuition	Any balance will be swept to UW System Administration at year end	NA
110	Principal Repayment and Interest	General Purpose Revenue	UW debt on General Purpose Revenue buildings - UW System Administration pays	Budget is based on our debt service schedules, balance is cleared at year end	NA
	<b>General Program Operations</b>	<b>General Purpose Revenue</b>			
102	GPO - Non-Doctoral Cluster (General Program Operations)		See General Purpose Revenue (GPR) below	Any balance will be part of the carryover letter from UW System Administration, balance is swept per UW-Whitewater policies and decisions	Budget in next fiscal year or future fiscal year
109	Energy Costs		See General Purpose Revenue (GPR) below	This balance will be part of the carryover letter from UW System Administration, we typically get only the budget we need	NA
402	Minority and Disadvantaged Programs		See General Purpose Revenue (GPR) below	Any balance will be part of the carryover letter from UW System Administration, balance is swept per UWW policies and decisions	Budget in next fiscal year or future fiscal year for Minority and Disadvantaged Programs
403	Graduate Student Financial Aid		See General Purpose Revenue (GPR) below	Any balance will be part of the carryover letter from UW System Administration, we typically get only the budget we need	NA
406	Lawton Minority Undergraduate Grants Program		See General Purpose Revenue (GPR) below	Any balance will be part of the carryover letter from UW System Administration, we typically get only the budget we need	NA
	<b>General Program Operations</b>	<b>Program Revenue</b>			
128	Auxiliary Enterprises		Housing, dining, parking, bookstore, events, fee for service, finance charges, fines	All cash rolls over to department	Departments use for programming
131	Academic Student Fees		Tuition and fees	Cash rolls to departments we identify in the sweep process	Tuition-related programs and expenses
132	Extension Non-Credit Program Receipts		Extension classes tuition	All cash rolls over to department	Extension programming



# More About the Budget

DRAFT

UW Fund	Title	Budget Category	Source of Funds	Comments	Balance to be used for
136	General Operations Receipts		Fee for service	All cash rolls over to department	Departments use for programming
189	Extension Student Fees		Extension tuition	All cash rolls over to department	Extension programming
228	Auxiliary Enterprises - Capital Projects		Housing, dining, bookstore, parking transfers to reserve cash for projects	Auxiliary balance reserved for capital projects	Capital projects
231	Academic Student Fees Carryforward Contributions (Budgetary Only)		Budget only	Academic Student Fees Carryforward Contributions (Budgetary Only). Budgeting on 131 vs. 231: The 2017-18 annual budget should reflect all anticipated tuition expenditures, including those that are one time and coming from fund balances.	Fund 231 (Academic Student Fees Carryforward Contribution) should be used in the budget for anticipated expenditures beyond an institution's allocated Fund 131 budget authority. This will allow the budget to reflect all anticipated expenditures (including non-recurring one-time expenditures) while also allowing easy identification of one-time expenditures vs. ongoing base budgets. All expenditures in the financial system will continue on Fund 131 or 1(a) – there will not be actual expenditures on Fund 231.
<b>123</b>	<b>Principal Repayment - Interest &amp; Rebates</b>	<b>Program Revenue</b>	Transfers from departments for debt service funded by fees	Reserve of 1-year debt service in cash. Budget is cleared.	Debt service
	<b>Gift and Non-Federal Grants and Contracts</b>	<b>Program Revenue</b>			
<b>133</b>	<b>Non-Federal Grants and Contracts</b>		Non-federal grants and contracts for service	All cash rolls over to project	Fulfilling contract/grant and indirect costs
233	Gifts - General		Foundation and other gifts	All cash rolls over to project	Per gift stipulation
	<b>Federal Aid</b>	<b>Program Revenue - Federal</b>			
144	Federal aid - Special Projects		Federal grants and contracts	All cash rolls over to project	Fulfilling grant/contract and indirect costs
145	Federal aid - Work Study		Federal Aid	Financial Aid office awards, disbursed thru payroll	Financial Aid
146	Federal Aid - Supplemental Education Opportunity Grants		Federal Aid	Financial Aid office awards, disbursed to student account	Financial Aid
147	Federal Aid - Student Loans		Federal Aid - Perkins revolving loan fund	Financial Aid office awards, disbursed to student account	Financial Aid

# More About the Budget

DRAFT

UW Fund	Title	Budget Category	Source of Funds	Comments	Balance to be used for
148	Federal Aid - Basic Education Opportunity (Pell) Grants		Federal Aid	Financial Aid office awards, disbursed to student account	Financial Aid
149	Federal Aid - Direct Student Loans		Federal Aid	Financial Aid office awards, disbursed to student account	Financial Aid
150	Federal Aid - Federal Indirect Cost Reimbursement		Federal Indirects earned on federal grants and contracts	At closing of project indirects are calculated, cash awarded rolls over to project or department	Central pre/post-award costs, PA spending, college spending
<b>161</b>	<b>Endowment Trust Fund Income (876)</b>	<b>Segregated Funds</b>	Donor	All cash rolls over to project	Donor intent
<b>162</b>	<b>Endowment Trust Fund Operations (875)</b>	<b>Segregated Funds</b>	Donor	All cash rolls over to project	Donor intent
	<b>Funds Transferred From Other State Agencies</b>	<b>Program Revenue - State</b>			
184	License Plate Scholarship Programs		UW-Whitewater logo license plate renewals	All cash rolls over to department	Scholarships (chancellor's quartet)
<b>963</b>	<b>Clr - Sale Surplus Property</b>	<b>Revolving</b>			
<b>966</b>	<b>Advanced Academic Student Fees</b>	<b>Revolving</b>			
<b>980</b>	<b>Employer's Share Fringe Benefit Clearing</b>	<b>Revolving</b>			
<b>990</b>	<b>Revenue Clearing Account</b>	<b>Revolving</b>			
<b>991</b>	<b>Group Travel Advances</b>	<b>Revolving</b>			
<b>993</b>	<b>Contingent Fund</b>	<b>Revolving</b>			
<b>997</b>	<b>Unpaid Salary Deductions</b>	<b>Revolving</b>			
<b>998</b>	<b>Deductions From Salaries - Optional Deductions</b>	<b>Revolving</b>			
<b>999</b>	<b>Insurance Loss</b>	<b>Revolving</b>			

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